GROWING THE LAKER ADVANTAGE - LAKE LAND COLLEGE 2023-2027 STRATEGIC PLAN MATRIX

Lake Land College creates and continuously improves an affordable, accessible and effective learning environment for the lifelong educational needs of the diverse communities we serve.

FOCUS Areas	1. STUDENT EQUITY & SUCCESS - TEACHING & LEARNING	2. STUDENT EQUITY & SUCCESS - PROCESSES & STUDENT SUPPORT	3. INSTITUTIONAL & EMPLOYEE EXCELLENCE	4. PARTNERSHIPS TO ENHANCE STUDENT SUCCESS
GOAL STATEMENTS	 A. Provide effective and innovative instruction for traditional and non-traditional students. B. Offer programs, multiple modalities and flexible schedules that meet student and community demand for a 21ST century workforce. 	 A. Improve retention, persistence and completion. B. Close equity gaps and support student access and affordability. 	 A. Invest strategically in personnel, facilities, technology and equipment. B. Support and engage employees through enhanced communication and inclusive practices. 	 A. Advance relationships among education, community and workforce partners to support job readiness, local industry and workforce development. B. Strengthen and continually support transfer options and career pathways.
PRIORITY OBJECTIVES	 Research, design, and implement high quality, innovative teaching and learning solutions to support new and re-imagined modalities and flexible student schedules. Ensure students leave Lake Land with essential skills for employment. Implement associate degree, diploma and targeted short-term technical programs, certificates, and credentials to meet 21ST Century workforce demands. Employ innovative practices to support students and reduce time in remedial coursework. 	 Provide and connect students to the technology tools, support and service delivery options that will ensure more user-friendly and equitable student access and outcomes. Operationalize the separate Strategic Enrollment Management Plan within the Guided Pathways framework to elevate recruitment, retention and completion. Enhance predictive modeling to support student success and the Guided Pathways framework. Provide and connect students to wrap-around services to holistically support students and their human experiences, with an emphasis on mental health. Design strategies to more effectively communicate with students and prospective students. Identify and redesign college processes and practices to eliminate pain points and unnecessary barriers for student access and success. Implement an institutional diversity, equity, inclusion and belonging plan to provide a welcoming, safe and supportive environment for all students. Engage unserved and underserved populations. 	 Enhance employee engagement, communication and a sense of belonging (inclusion). Expand data-driven decision making and assessment to support employee, academic and institutional accountability. Modernize equipment, facilities and grounds to support a diverse learning environment. Strengthen support for faculty and staff technology tools and professional development to improve student learning experiences, including leadership development. Become a preferred employer by providing a flexible working environment, paying competitive wages, and offering valued benefits. Emphasize innovative, future- focused planning at every level of the College. Celebrate internally and showcase externally the advantage of a Lake Land educational experience. 	 Engage students at all levels of district K-12 schools. Increase district high school student participation in dual credit and dual enrollment partnership opportunities. Expand corporate partnerships, work-based learning opportunities and apprenticeship programs. Grow and leverage relationships that support student access, funding and needs. Strengthen and expand transfer pathways with four-year institutions. Enhance programming and services for IDOC and IDJJ students.